The Circular Mobility Execution Framework 2026, and Beyond

Quantifying the execution gap into measurable performance

Author: Jaana Ylikoski
The Circular Mobility Execution Framework 2026, and Beyond

Date:
Jan 2026

Document Reference:
EA-2026-01 / Execution-Architecture

Summary

The Circular Mobility Execution Framework 2026, and Beyond

The Turning Point

Europe has the frameworks. What it has lacked — is execution architecture.

Architecture, a unified system connects policy, finance, and operational delivery into a structure capable of implementing Europe's climate and circular-economy objectives.

This is the architecture of execution — the mechanism that turns ambition into alignment and policy into measurable outcomes.

Grounded in Operational Practice

The Circular Mobility Execution Framework is not a theoretical model.

Its principles are derived from operational system design and real-world implementation experience in circular mobility services, where policy objectives, financing structures, and operational delivery must function as a single integrated system.

This practical foundation allows the framework to identify where execution capacity breaks down — and how it can be rebuilt so that circular mobility systems operate sustainably at scale.

The Challenge - Ambition Without Execution Is Europe's Greatest Risk

Europe has established ambitious policy frameworks:

- The Green Deal
- The Circular Economy Action Plan
- Fit for 55
  The Sustainable and Smart Mobility Strategy

Yet across Europe, billions are spent demonstrating innovation while delivery systems remain fragmented.

We measure activity instead of alignment.
We fund projects instead of operational systems.
Without execution capacity, even the most ambitious policies remain promises.

When alignment fails:

- Public funding is misallocated
- Climate targets are missed
- Operators struggle to survive

- Public trust erodes

A Framework for Execution

The Circular Mobility Execution Framework introduces what European mobility policy has historically lacked:

A system of alignment that ensures policy ambition, financing, and operational delivery function as one integrated structure.

The framework ensures that investments in mobility generate:

- measurable circular value
- recoverable capital
- verifiable climate impact

In practical terms, it provides the operational architecture required to implement circular mobility systems at scale.

The Mobility Delta Model

At the core of the framework is the Mobility Delta Model. The model quantifies the execution gap — identifying where value, capital, and climate impact are lost between policy ambition and operational reality. It provides a method for realigning systems so that Europe's 2030 and 2050 targets can be delivered in practice.

From Policy to Practice

The framework creates a unified execution logic across the mobility ecosystem.
It:
• introduces the Mobility Delta Model™, integrating capacity metrics
• connects ministries, financiers, cities, and operators across the mobility ecosystem through a shared system logic
• establishes governance and financial structures

Why it Matters Now

- Europe has vision.
- Europe has policy.
- Europe has funding.

What it has lacked is the execution architecture capable of turning these elements into sustained real-world outcomes.

The Circular Mobility Execution Framework provides that missing layer — aligning capital, policy, operators, and implementation systems into a single operational structure.

Built for delivery. Built for permanence.

Position in the European Policy Landscape

The Circular Mobility Execution Framework contributes to the growing recognition that Europe's transformation challenge is no longer primarily policy ambition, but implementation capacity.

By quantifying the execution gap and introducing an operational architecture for circular mobility delivery, the framework supports the transition from policy design to system-level execution across Europe.

Author & Correspondence

Jaana Ylikoski
Independent Actor I Execution Architecture
Email: jaana.ylikoski@gmail.com